

## **Thenue Housing Association Limited**

Report and Financial Statements

For the year ended 31 March 2022

Registered Social Landlord No. HAL193

FCA Reference No. 1933R(S)

Scottish Charity No. SC032782

## REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

### **Contents**

	Page
Members of the Board of Management, Executive and Advisers	1
Report of the Board of Management	2 – 6
Report by the Auditors on corporate governance matters	7
Report of the Auditors	8 -11
Statement of comprehensive income	12
Statement of financial position	13
Statement of cash flows	14
Statement of changes in equity	15
Notes to the financial statements	16 - 36

## BOARD OF MANAGEMENT, EXECUTIVE AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2022

#### **BOARD OF MANAGEMENT**

Pauline Casey
Maureen Dowden
Allan Anderson
Linda Chelton
Abdifatah Hayde
Robert Kelly
David Keltie-Armstrong

Bryan McMahon Howard Mole Florence O'Hale Derek Quinn

Owen Stewart

Elizabeth Williamson

Chairperson Vice Chairperson

Appointed 21 September 2021 Appointed 21 September 2021

Appointed 21 September 2021

Appointed 21 September 2021

Chairperson, resigned 28 September 2021 Observer/ Special Advisor 28 September 2021 Resigned 28 September 2021, Observer/ Special Advisor 28 September 2021

Resigned 21 May 2021

#### **EXECUTIVE OFFICERS**

Gary Naylor Michael Byrne Charles Turner John Russell Eleanor Derbyshire Lesley-Anne Junner

Helen Sutherland

Appointed 25 April 2022 Resigned 20 April 2022 Resigned 27 August 2021

Appointed 28 September 2021 Resigned 29 April 2022 Appointed 3 May 2022

#### **REGISTERED OFFICE**

423 London Road Glasgow G40 1AG

#### **EXTERNAL AUDITORS**

Alexander Sloan Accountants and Business Advisers 180 St Vincent Street Glasgow G2 5SG

#### **BANKERS**

Bank of Scotland The Mound Edinburgh EH1 1YZ

#### **SOLICITORS**

TC Young 7 West George Street Glasgow G2 1BA

#### **INTERNAL AUDITORS**

Wylie & Bisset LLP 168 Bath Street Glasgow G2 4TP

## REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

The Board of Management presents its report and the financial statements for the year ended 31 March 2022.

#### **Legal Status**

The Association is registered with the Financial Conduct Authority as a Co-operative and Community Benefit Society (No. 1933R(S)), the Scottish Housing Regulator as a registered social landlord (No. HAL193) under the Housing (Scotland) Act 2010 and as is a registered Scottish Charity with the charity number SC032782.

#### **Principal Activities**

The principal activities of the Association are the provision and management of affordable rented accommodation.

#### **Review of Business and Future Developments**

From our inception, the aim at Thenue has always been to work together to create better homes and stronger communities. That means that Thenue is committed to developing, managing, and maintaining a range of affordable quality housing in sustainable communities. Working with partners and people, the aim is to improve all services and grow deep community roots. This past year has been about addressing the challenges faced in our communities as the cost of living and fuel prices rise and the delivery of quality services throughout the coronavirus pandemic. This last year has seen the front door of the office reopening in August 2021 and return to the office and a hybrid way of working to ensure we are delivering for our tenants and customers whilst also keeping staff as safe as possible.

The organisation has continued to work remarkably well and adapted to new ways of working, connection and communicating both internally and externally. Investment in improved forms of mobile working and technology continues to improve our use of systems and the service we deliver. Further development of our customer online access in the coming year will again enhance the customer experience and provide more usability.

The last year has seen a return to construction sites and previously delayed work to develop 77 houses and flats at Abercromby Street and the development of 27 retirement flats at Landressy Place has recommenced with both sites to be fully completed in 2022/23. Other developments due during 2022/23 are 41 units at Springfield Park, 18 units at Craighead Avenue and 12 units at Ruchazie Place.

The accounts show that the Association has generated a surplus of £3.1m compared with a budgeted surplus of £1.1m. This represents an increase of £2.0m. The main factors underpinning the improvement against the budget are as follows:

- 1. Lower than anticipated expensed Repair and Investment costs by £1.5m.
- 2. Lower than anticipated Office, Service & Corporate Overhead costs by £119k
- 3. Lower than anticipated employee costs by £77k
- 4. Lower bad debts written off than anticipated by £218k

## REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

#### **Review of Business and Future Developments (Contd.)**

The cash flow shows that in addition to the reduced expenses costs there has been a significant shortfall of repair and investment costs by £685k. The overall impact on the reduced spend is an improved cash position compared to budget at the year end to of just under £6m.

The effects of the covid pandemic still impacted on access to resident's property, along with contractors experiencing material shortages and trade shortages due to the market conditions. However, throughout the association continued to address repair, maintenance and component replacement issues spending £2.4m on Reactive & Void repairs and a further £0.9m on Cyclical repairs.

239 properties were re-let during the year, with 35% being allocated to applicants from the general 'waiting' list, 52% being offered successfully to homeless families. Void turnaround times significantly improved during the year from a position of 29 days at the end of March 21 to 20.5 days at the end of March 22. This also led to Void Rent loss showing at 0.5% against a target of 0.8%, again a big positive in terms of performance and income into the business.

In the last 2 quarters of the year we experienced some challenges in terms of reactive repair delivery as the effects of the pandemic hit, particularly in relation to staff retention for our main contractor. This has meant a fall in the right first time repairs from 94% to 77% after the final 2 quarter of the year. The tide is turning in this area though and the Action Plan is starting to take effect. In addition, we have joined 2 Frameworks to enable us to procure other contractors should this situation arise again in the future. Tenant satisfaction overall, measured independently remains high at 87%, and we will review fully again in 2023.

The pandemic unfortunately has continued to delay the associations planned replacement programme, in particular kitchens, bathrooms and boilers. The intention is to complete these programmes in 2022/23 whilst also delivering on our planned work for the year alongside to ensure our properties receive the right level of improvement and investment.

The health and safety of all people associated with Thenue remained paramount throughout the year. The aspiration to complete 100% gas safety inspections was compromised earlier in the pandemic with 5 properties outstanding at the end of 2020/21. This has not been the case in 2021/22, with 100% of gas safety inspections being carried out in time and a return to full compliance. No staff workplace accidents took place, and staff attendance remained high at 97.5%. Staff turnover was at 8.57% which was a reduction on the 15% recorded the previous year.

Of the 249 anti-social complaints referred to the association, 100% were resolved within locally agreed timescales. There have been 95 general service complaints of which 93.7% of Stage 1 and 93.8% of Stage 2 complaints were resolved within target times of either 5 or 20 days, depending on the nature of that complaint. Not one complaint was referred unresolved to the Ombudsman.

The financial situation is a difficult one for our tenants and the rent increase of 3.1% for 2022/23 had this very much in mind, to ensure value for money, quality service and affordability. Our teams have worked really hard to support and engage, providing help and assistance with Universal Credit, payment plans, energy advice, and far more. Financially, 99.2%\* of the £14.02m\* of rental income was collected, and gross rent arrears sat at £768k at the year end. We were pleased however that current tenant arrears at 2.3%\* exceeded our annual target of 2.5%. (\* figures here based on the Annual Charter Return definitions)

Overall, a surplus of £3.1 million was generated in the year, which amounted to a total comprehensive income of £4.5m after accounting adjustments for the pension deficit liability. Loans with three

## REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

#### **Review of Business and Future Developments (Contd.)**

lenders, (Royal Bank of Scotland, Nationwide Building Society and The Housing Finance Corporation), when combined, totalled some £35.4 million at the end of the year. Consistently throughout the year the association has satisfied all relevant financial covenants.

Overall, given the current climate and challenges, the year was a very satisfactory one. Following the retirement of Charles Turner as Chief Executive, we have a new CEO in Gary Naylor and Michael Byrne as Director of Housing bringing further experience to the Senior Management Team. Throughout the past year and well into next year the association's Board of Management closely monitor risk, finances, key performance indicators and value for money. The Board is guided by the seven standards of Governance and Financial Management for Registered Social Landlords, supporting the staff team to deliver housing related services to all the association's customers. As we move out of the pandemic we will continue to work in a Hybrid way, finalising our Flexible Working methods to ensure service delivery is at the heart of everything we do and allows us to successfully meet the needs of our customers.

#### **Board of Management and Executive Officers**

The members of the Board of Management and the Executive officers are listed on page 1.

Each member of the Board of Management holds one fully paid share of £1 in the Association. The Executive Officers hold no interest in the Association's share capital and, although not having the legal status of directors, they act as executives within the authority delegated by the Board of Management.

The members of the Board of Management are also trustees of the charity. Members of the Board of Management are appointed by the members at the Association's Annual General Meeting.

#### Statement of Board of Management's Responsibilities

The Co-operative and Community Benefit Societies Act 2014 requires the Board of Management to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing those financial statements the Board of Management is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Association will continue in business; and
- prepare a statement on internal financial control.

The Board of Management is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable them to: ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019. It is also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. It is also responsible for ensuring the Association's suppliers are paid promptly.

## REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

#### **Going Concern**

Based on its budgetary and forecasting processes the Board of Management has a reasonable expectation that the Association has adequate resources to continue in operational existence for the foreseeable future; therefore, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

#### **Statement on Internal Financial Control**

The Board of Management acknowledges its ultimate responsibility for ensuring that the Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the Association, or for publication;
- the maintenance of proper accounting records;
- the safeguarding of assets against unauthorised use or disposition.

It is the Board of Management's responsibility to establish and maintain systems of internal financial control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or loss. Key elements of the Association's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key systems and rules relating to the delegation of authority, which allow the monitoring of controls and restrict the unauthorised use of Association's assets;
- experienced and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards of performance;
- forecasts and budgets are prepared which allow the management team and the Board of Management to monitor key business risks, financial objectives and the progress being made towards achieving the financial plans set for the year and for the medium term;
- quarterly financial management reports are prepared promptly, providing relevant, reliable and up to date financial and other information, with significant variances from budget being investigated as appropriate;
- regulatory returns are prepared, authorised and submitted promptly to the relevant regulatory bodies;
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, through the Board of Management;
- the Board of Management receives reports from management and from the external and internal auditors to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Association is undertaken;
- formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

The Board of Management has reviewed the effectiveness of the system of internal financial control in existence in the Association for the year end 31 March 2021. No weaknesses were found in the internal financial controls which resulted in material losses, contingencies or uncertainties which require disclosure in the financial statements or in the auditor's report on the financial statements.

## REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

#### Disclosure of Information to the Auditor

The members of the Board of Management at the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant information of which the auditors are unaware. They confirm that they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

#### **Auditor**

A resolution to reappoint the Auditors, Alexander Sloan, Accountants and Business Advisers, will be proposed at the Annual General Meeting.

By order of the Board of Management

Gary Naylor Gary Naylor Secretary 24/8/2022

# REPORT BY THE AUDITORS TO THE MEMBERS OF THENUE HOUSING ASSOCIATION LIMITED ON CORPORATE GOVERNANCE MATTERS

In addition to our audit of the financial statements, we have reviewed your statement on page 5 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained in the publication "Our Regulatory Framework" and associated Regulatory Advice Notes which are issued by the Scottish Housing Regulator.

#### **Basis of Opinion**

We carried out our review having regard to the requirements to corporate governance matters within Bulletin 2006/5 issued by the Financial Reporting Council. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reason given for non-compliance.

#### **Opinion**

In our opinion the Statement of Internal Financial Control on page 5 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the financial statements.

Through enquiry of certain members of the Board of Management and Officers of the Association and examination of relevant documents, we have satisfied ourselves that the Board of Management's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls.

Alexander Sloan

ALEXANDER SLOAN
Accountants and Business Advisers
Statutory Auditors
GLASGOW
24/8/2022



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THENUE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022

#### **Opinion**

We have audited the financial statements of Thenue Housing Association Limited (the 'Association') for the year ended 31 March 2022 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows, Statement of Changes in Equity and related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Association's affairs as at 31 March 2022 and of the surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019.

#### **Basis of Opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Board of Management use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Association's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Board of Management with respect to going concern are described in the relevant sections of this report.

#### Other Information

The Board of Management is responsible for the other information. The other information comprises the information contained in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THENUE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022 (continued)

#### Other Information (Contd.)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 require us to report to you if, in our opinion:

- proper books of account have not been kept by the Association in accordance with the requirements of the legislation;
- a satisfactory system of control over transactions has not been maintained by the Association in accordance with the requirements of the legislation;
- the Statement of Comprehensive Income and Statement of Financial Position are not in agreement with the books of account of the Association; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of the Board of Management**

As explained more fully in the statement of Board of Management's responsibilities as set out on page 4, the Board of Management is responsible for the preparation of the financial statements and for being satisfied that they give true and fair view, and for such internal control as the Board of Management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Management either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THENUE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022 (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we gained an understanding of the legal and regulatory framework applicable to the Association through discussions with the Board of Management and other management, and from our wider knowledge and experience of the RSL sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the Association, including the Cooperative and Community Benefit Societies Act 2014 (and related regulations), the Housing (Scotland) Act 2010 and other laws and regulations applicable to a registered social housing provider in Scotland. We also considered the risks of non-compliance with the other requirements imposed by the Scottish Housing Regulator and we considered the extent to which non-compliance might have a material effect on the financial statements.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Association's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reviewing the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing the Association's Assurance Statement and associated supporting information; and
- reviewing correspondence with the Scottish Housing Regulator. HMRC and the Association's legal advisors.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THENUE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022 (continued)

## The extent to which the audit was considered capable of detecting irregularities including fraud (Contd.)

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. The description forms part of our audit report.

#### **Use of our Report**

This report is made solely to the Association's members as a body, in accordance with Part 7 of the Cooperative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.

Alexander Sloan

ALEXANDER SLOAN
Accountants and Business Advisers
Statutory Auditors
GLASGOW

24/8/2022

Alexander Sloan
Accountants and Business Advisers

#### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2022

	Notes	•	2022	•	2021
		£	£	£	£
Revenue	2		17,857,862		17,808,692
Operating costs	2		13,284,630		12,995,194
OPERATING SURPLUS			4,573,232		4,813,498
Gain on sale of housing stock	7	56,390		101,299	
Release of negative goodwill	14	27,200		27,486	
Interest receivable and other income		114		5,985	
Interest payable and similar charges	8	(1,555,169)		(1,843,917)	
Other Finance income/(charges)	11	(40,036)		(4,384)	
			(1,511,501)		(1,713,531)
SURPLUS FOR THE YEAR	9		3,061,731		3,099,967
Other comprehensive income					
Actuarial gains/(losses) on defined benefit pension plan	20		1,431,449		(2,267,000)
TOTAL COMPREHENSIVE INCOME			4,493,180		832,967

The results relate wholly to continuing activities.

## STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2022

	Notes		2022		2021
NON CURRENT ACCETS		£	£	£	£
NON-CURRENT ASSETS					
Housing properties - depreciated cost	12		158,771,544		153,598,119
Other tangible assets	12		4,261,061		4,376,072
Investments	13		100		100
			162 022 705		157.074.201
Negative goodwill	14		163,032,705 (597,185)		157,974,291 (624,385)
Nogalivo godavili	1-7		(007,100)		(02 1,000)
CURRENT ASSETS					
Receivables	15	1,431,363		1,688,096	
Cash and cash equivalents	16	5,961,758		6,712,515	
		7,393,121		8,400,611	
CREDITORS: Amounts falling due		7,555,121		0,400,011	
within one year	17	(5,737,290)		(5,368,784)	
		`		·	
NET CURRENT ASSETS			1,655,831		3,031,827
TOTAL ASSETS LESS CURRENT					
LIABILITIES			164,091,351		160,381,733
			101,001,001		700,001,700
CREDITORS: Amounts falling due					
after more than one year	18		(33,874,210)		(35,011,137)
PENSIONS AND OTHER					
PROVISIONS FOR LIABILITIES					
AND CHARGES					
Scottish housing association pension					
scheme	20	(175,000)		(2,143,000)	
Other Provision	28	(294,670)		(310,074)	
			(469,670)		(2,453,074)
DEFERRED INCOME			(400,070)		(2,400,014)
Social housing grants	21	(94,292,701)		(91,853,729)	
Other grants	21	(2,926,061)		(3,028,254)	
			(97,218,762)		(94,881,983)
NET ASSETS			32,528,709		28,035,539
FOURTY					
EQUITY Share capital	22		87		97
Revenue reserves	22		32,703,622		30,178,442
Pension reserves	20		(175,000)		(2,143,000)
			32,528,709		28,035,539

The financial statements were approved by the Board of Management and authorised for issue and signed on their behalf on 24/8/2022

Pauline Lasey
Committee Member

Committee Member

Committee Member

Secretary

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2022

	Notes	£	2022 £	£	2021 £
Surplus for the Year Adjustments for non-cash items:			3,061,731		3,099,967
Depreciation of tangible fixed assets	12	4,793,416		5,031,170	
Amortisation of capital grants	21	(2,510,287)		(2,499,841)	
Increase/decrease in provisions		(15,404)		(1,293)	
Release of negative goodwill	14	(27,200)		(27,486)	
Non-cash adjustments to pension provisions		(536,551)		(540,000)	
Share capital written off	22	(16)		(50)	
		<del></del>	1,703,958		1,962,500
Interest receivable			(114)		(5,985)
Interest payable	8		1,555,169 <sup>°</sup>		1,843,917
Operating cash flows before movements in					
working capital			6,320,744		6,900,399
Change in debtors		169,484		(202,388)	
Change in creditors		1,076,807		(123,089)	
			1,246,291		(325,477)
Net cash inflow from operating activities			7,567,035		6,574,922
Investing Activities					
Acquisition and construction of properties		(9,914,296)		(6,931,828)	
Purchase of other fixed assets		(33,640)		(19,076)	
Social housing grant received		4,986,571		5,441,675	
Social housing grant repaid		(41,841)		12,739	
Other grants repaid		(9,719)		(80,312)	
Proceeds on disposal of housing properties		96,106		190,188	
Net cash outflow from investing activities			(4,916,819)		(1,386,614)
Financing Activities					
Interest received on cash and cash equivalents		114		5,985	
Interest paid on loans		(1,555,169)		(1,843,917)	
Loan principal repayments	00	(1,845,924)		(1,224,414)	
Share capital issued	22	6		4	
Net cash outflow from financing activities			(3,400,973)		(3,062,342)
(decrease)/increase in cash	23		(750,757)		2,125,966
Opening cash & cash equivalents			6,712,515		4,586,549
Closing cash & cash equivalents					
			5,961,758		6,712,515
Cash and cash equivalents as at 31 March Cash	23		5,961,758		6,712,515
			5,961,758		6,712,515

### **STATEMENT OF CHANGES IN EQUITY AS AT 31 MARCH 2022**

	Share Capital	Scottish Housing Association Pension reserve	Revenue Reserve	Total
	£	£	£	£
Balance as at 1 April 2020	143	(416,000)	27,618,475	27,202,618
Issue of Shares	4	-	-	4
Cancellation of Shares	(50)	-	-	(50)
Other comprehensive income		(2,267,000)	-	(2,267,000)
Other movements	-	540,000	(540,000)	-
Surplus for the year	-	-	3,099,967	3,099,967
Balance as at 31 March 2021	97	(2,143,000)	30,178,442	28,035,539
Balance as at 1 April 2021	97	(2,143,000)	30,178,442	28,035,539
Issue of Shares	6	-	-	6
Cancellation of Shares	(16)	-	-	(16)
Other comprehensive income	-	1,428,000	-	1,431,449
Other movements	-	540,000	(536,551)	-
Surplus for the year	-	-	3,061,731	3,061,731
Balance as at 31 March 2022	87	(175,000)	32,703,622	32,528,709

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS

#### 1. PRINCIPAL ACCOUNTING POLICIES

#### Statement of Compliance and Basis of Accounting

These financial statements were prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Statement of Recommended Practice for social housing providers 2018. The Association is a Public Benefit Entity in terms of its compliance with Financial Reporting Standard 102, applicable for accounting periods on or after 1 January 2019. They comply with the Determination of Accounting Requirements 2019. A summary of the principal accounting policies is set out below

#### Revenue

Revenue comprises rental and service charge income receivable in the period, income from shared ownership first tranche sales, sales of properties built for sale, other services provided, revenue grants receivable and government grants released to income in the period.

The Association recognises rent receivable net of losses from voids. Service Charge Income (net of voids) is recognised with expenditure as it is incurred as this is considered to be the point when the service has been performed and the revenue recognition criteria is met.

Government grants are released to income over the expected useful life of the asset to which they relate. Revenue grants are receivable when the conditions for receipt of the agreed grant funding have been met.

#### **Retirement Benefits**

The Association participates in the Scottish Housing Association Pension Scheme (SHAPS) a multiemployer defined benefit scheme. Retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the Scheme. Payments are made in accordance with periodic calculations by consulting Actuaries and are based on pension costs applicable across the various participating organisations taken as a whole. The Association accounts for this scheme as a defined benefit pension scheme in accordance with FRS 102.

The Association also participates in the Scottish Housing Associations Defined Contribution scheme. Contributions to defined contribution plans are recognised as employee benefit expense when they are due.

#### **Going Concern**

On the basis that the Board of Management has a reasonable expectation that the Association has adequate resources to continue in operational existence for the foreseeable future, the Association has adopted the going concern basis of accounting in preparing these financial statements.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (continued.)

#### **Housing Properties**

Housing properties are held for the provision of social housing. Housing properties are stated at cost less accumulated depreciation and impairment losses. Cost includes acquisition of land and buildings and development cost. The Association depreciates housing properties over the useful life of each major component. Housing under construction and land are not depreciated.

Component	Useful Economic Life
Bathrooms	Over 30 years
Boilers	Over 15 years
Cladding	Over 20 years
Doors	Over 30 years
Heating System	Over 30 years
Kitchens	Over 20 years
Structure	Over 50 years
Windows	Over 30 years
Wiring	Over 30 years

#### **Depreciation and Impairment of Other Tangible Assets**

Non-current assets are stated at cost less accumulated depreciation. Depreciation is charged over the expected economic useful lives of the assets at the following annual rates:

Asset Category	Depreciation Rate
Commercial Premises	Over 30-50 years
Furnuture and Fittings	Over 5 years
Computer & Office Equipment	Over 5 years
Office Premises, Community & Learning Centres:	
Bathrooms	Over 30 years
Boilers	Over 15 years
Cladding	Over 20 years
Doors	Over 30 years
Heating System	Over 30 years
Kitchens	Over 20 years
Structure	Over 50 years
Windows	Over 30 years
Wiring	Over 30 years

The carrying values of non-current assets are reviewed for impairment at the end of each reporting period.

#### **Social Housing Grants and Other Capital Grants**

Social housing grants and other capital grants are accounted for using the Accrual Method as outlined in Section 24 of Financial Reporting Standard 102. Grants are treated as deferred income and recognised in income on a systematic basis over the expected useful life of the property and assets to which they relate.

Social housing grant attributed to individual components is written off to the statement of comprehensive income when these components are replaced.

Although social housing grant is treated as a grant for accounting purposes, it may nevertheless become repayable in certain circumstances, such as the disposal of certain assets. The amount repayable would be restricted to the net proceeds of sale.

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (continued.)

#### **Sales Of Housing Properties**

First tranche Shared Ownership disposals are credited to turnover on completion. The cost of construction of these sales is taken to operating cost. In accordance with the Statement of Recommended Practice, disposals of subsequent tranches are treated as non-current asset disposals with the gain or loss on disposal shown in the Statement of Comprehensive Income.

Disposals under shared equity schemes are accounted for in the Statement of Comprehensive Income. The remaining equity in the property is treated as a non-current asset investment, which is matched with the grant received.

#### **Taxation**

The Association is a Scottish Charity and is not liable to taxation on its charitable activities.

#### Leases

Costs in respect of operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term. Assets held under finance leases and hire purchase contracts are capitalised in the Statement of Financial Position and are depreciated over their useful lives or the term of the lease whichever is shorter.

#### **Works to Existing Properties**

The Association capitalises major repairs expenditure where these works result in an enhancement of economic benefits by increasing the net rental stream over the life of the property, a material reduction in future maintenance costs, or a significant extention of the life of the property.

#### **Capitalisation Of Development Overheads**

Directly attributable development administration costs relating to ongoing development activities are capitalised.

#### **Borrowing Costs**

Interest incurred on financing a development is capitalised up to the date of practical completion of the scheme. All other borrowing costs are expensed to the statement of comprehensive income using the effective interest rate method.

#### **Property Development Cost**

The proportion of the development cost of shared ownership properties expected to be disposed of as a first tranche sale is held in current assets until it is disposed of. The remaining part of the development cost is treated as a non-current asset. Surpluses made on the disposal of first tranche sales are taken to the Statement of Comprehensive Income.

Property developments that are intended for resale are included in current assets until disposal.

#### **Negative Goodwill**

Negative goodwill created through acquisition is written off to the Statement of Comprehensive Income as the non-cash assets acquired are depreciated or sold.

#### **Housing Property Managed By Agents**

Where a third party manages the Association's housing property the accounting treatment reflects the substance of the transactions. The property is only excluded if the rights and obligations associated with the scheme has been transferred to the third party.

#### VAT

The Association is VAT registered but the substantial proportion of its income is exempt for VAT purposes. As a result most of the VAT paid is not recovered and therefore expenditure is shown inclusive of VAT.

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (continued.)

#### **Provisions**

In accordance with Financial Reporting Standard 102 provision is made for the following items in the accounts: The Association receives service charge income from supported accommodation tenants in relation to the costs of furniture and flooring replacement. The balance of unspent service charge income relating to furniture and flooring is included as a liability where amounts are repayable or contributions reduced.

#### **Basis of Consolidation**

The financial statements for Thenue Housing Association Limited present information about it as an individual undertaking and not about the group.

#### **Financial Instruments - Basic**

The Association classes all of its loans as basic financial instruments including agreements with break clauses. The Association recognises basic financial instruments in accordance with Section 11 of Financial Reporting Standard 102.

The Association's debt instruments are measured at amortised cost using the effective interest rate method.

#### **Cash and Liquid Resources**

Cash comprises cash at bank and in hand, deposits repayable on demand less overdrafts. Liquid resources are current asset investments that can't be disposed of without penalty and are readily convertible into amounts of cash at their carrying value.

#### **Impairment**

The Association assess at the end of each accounting period whether there are indications that a noncurrent asset may be impaired or that an impairment loss previously recognised has fully or partially reversed.

Where the carrying value of non-current assets is less that their recoverable amounts the shortfall is recognised as an impairment loss in the Statement of Comprehensive Income. The recoverable amount is the higher of the fair value less costs to sell and value-in-use of the asset based on its service potential.

Impairment losses previously recognised are reversed if the reasons for the impairment loss have ceased to apply. Reversals of impairment losses are recognised in the Statement of Comprehensive Income.

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (continued.)

#### Key Judgements and estimates made in the application of Accounting Policies

The preparation of financial statements requires the use of certain accounting judgements and accounting estimates. It also requires the Association to exercise judgement in applying it's accounting policies. The areas requiring a higher degree of judgement, or complexity, and areas where assumptions or estimates are most significant to the financial statements are disclosed below.

#### **Key Judgements**

#### a) Categorisation of Housing Properties

In the judgement of the Board of Management the entirety of the Association's housing stock is held for social benefit and is therefore classified as Property, Plant and Equipment in accordance with FRS 102.

#### b) Identification of cash generating units

The Board of Management considers its cash-generating units to be the schemes in which it manages its housing property for asset management purposes.

#### c) Financial instrument break clauses

The Board of Management has considered the break clauses attached to the financial instruments that it has in place for its loan funding. In their judgement these break clauses do not cause the financial instrument to be classified as a complex financial instrument and therefore they meet the definition of a basic financial instrument.

#### d) Pension Liability

The Association participates in a defined benefit pension scheme arrangement with the Scottish Housing Association Pension Scheme. The fund is administered by the Pensions Trust. The Pension Trust have developed a method of calculating each member's share of the assets and liabilities of the scheme. The Association has decided that this method is appropriate and provides a reasonable estimate of the pension assets and liabilities of the Association and has therefore adopted this valuation method.

#### **Estimation Uncertainty**

#### a) Rent Arrears - Bad Debt Provision

The Association assesses the recoverability of rent arrears through a detailed assessment process which considers tenant payment history, arrangements in place and court action.

#### b) Life Cycle of Components

The Association estimates the useful lives of major components of its housing property with reference to surveys carried out by external qualified surveyors.

#### c) Useful life of properties, plant and equipment

The Association assesses the useful life of its properties, plant and equipment and estimates the annual charge to be depreciated based on this assessment.

#### d) Costs of shared ownership

The Association allocates costs to shared ownership properties on an percentage basis split across the number of properties the Association owns.

#### e) Defined pension liability

In determining the value of the Association's share of defined benefit pension scheme assets and obligations, the valuation prepared by the Scheme actuary includes estimates of life expectancy, salary growth, inflation and the discount rate on corporate bonds. The contingent liability note to the accounts contains more information on uncertainty relating to pension benefits. Further details of estimates in defined benefit obligations is included in Note32.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

2. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT							
			2022			2021	
				Operating			Operating
			Operating	surplus /		Operating	surplus /
	Notes	Turnover	costs	(deficit)	Turnover	costs	(deficit)
		£	£	£	£	£	£
Affordable letting activities	3	17,297,672	12,714,600	4,583,072	17,055,497	12,268,246	4,787,251
Other Activities	4	560,190	570,030	(9,840)	753,195	726,948	26,247
Total		17,857,862	13,284,630	4,573,232	17,808,692	12,995,194	4,813,498

## 3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM AFFORDABLE LETTING ACTIVITIES

General Needs Housing £	Supported Housing £	Shared Ownership £	2022 Total £	2021 Total £
13,694,220	646,412	93,351	14,433,983	14,222,862
345,915	117,067	-	462,982	470,542
14,040,135	763,479	93,351	14,896,965	14,693,404
63,516	45,495	569	109,580	137,748
13,976,619	717,984	92,782	14,787,385	14,555,656
2,341,969	164,133	4,185	2,510,287	2,499,841
16,318,588	882,117	96,967	17,297,672	17,055,497
3,398,190	193,273	47,700	3,639,163	3,503,684
356,724	80,361	-	437,085	433,304
1,121,832	266,704	-	1,388,536	1,437,892
2,389,966	100,382	-	2,490,348	1,878,810
84,403	-	-	84,403	76,375
4,453,184	205,306	16,575	4,675,065	4,649,181
-	-	-	-	289,000
11,804,299	846,026	64,275	12,714,600	12,268,246
4,514,289	36,091	32,692	4,583,072	4,787,251
4,478,360	270,826	38,065		
	Needs Housing £ 13,694,220 345,915 14,040,135 63,516 13,976,619 2,341,969 16,318,588 3,398,190 356,724 1,121,832 2,389,966 84,403 4,453,184 - 11,804,299 4,514,289	Needs Housing £       Supported Housing £         13,694,220 345,915       646,412 117,067         14,040,135 63,516       763,479 45,495         13,976,619 717,984 2,341,969       164,133         16,318,588       882,117         3,398,190 356,724       193,273 80,361         1,121,832 266,704 2,389,966 44,403 4,453,184 205,306       100,382 84,403 84,403 100,382 84,403 84	Needs Housing £         Supported Housing £         Shared Ownership £           13,694,220 345,915 345,915 345,915 345,915 345,915 345,916 3,5	Needs Housing £         Supported £         Shared £         2022 Total £           13,694,220 345,915         646,412 93,351 462,982         14,433,983 462,982           14,040,135 63,516         763,479 93,351 48,96,965 569 109,580           13,976,619 717,984 92,782 14,787,385 2,341,969 164,133 4,185 2,510,287           16,318,588 882,117 96,967 17,297,672           3,398,190 193,273 47,700 3,639,163 356,724 80,361 - 437,085           1,121,832 266,704 - 1,388,536 2,389,966 100,382 - 2,490,348 84,403 - 84,403 4,453,184 205,306 16,575 4,675,065

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 4. PARTICULARS OF REVENUE, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES

	Grants from Scottish Ministers	Other revenue grants	Other income	Total Turnover	Operating costs - bad debts	Other operating costs	Operating surplus / (deficit) 2022	Operating surplus / (deficit) 2021
	£	£	£	£	£	£	£	£
Wider role activities	44,916	115,302	-	160,218	-	181,492	(21,274)	(15, 147)
Factoring	-	-	241,836	241,836	480	238,207	3,149	4,824
Other activities	-	-	158,136	158,136	-	129,624	28,512	59,250
Development Administration				<del>-</del>		20,227	(20,227)	(22,680)
Total From Other Activities	44,916	115,302	399,972	560,190	480	569,550	(9,840)	26,247
2021	136,456	183,541	433,198	753,195	2,843	724,105	26,247	

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

5. OFFICERS' EMOLUMENTS	2022	2021
	£	£
The Officers are defined in the Co-operative and Community Bene Societies Act 2014 as the members of the Board of Management, manage and employees of the Association.		
Aggregate emoluments payable to Officers with emoluments greater the £60,000 (excluding pension contributions)	an 150,570	215,155
Pension contributions made on behalf of Officers with emoluments greater than £60,000	19,202	28,705
Emoluments payable to the Chief Executive Resigned 20 April 2022 (excluding pension contributions)  Pension contributions paid on behalf of the Chief Executive Resigned 20 April 2022	82,908 oril 12,436	83,662 12,338
Total emoluments payable to the Chief ExecutiveResigned 20 April 2022	95,344	96,000
Total emoluments paid to key management personnel (including soc secuirity costs)	324,826	324,162
The number of Officers, including the highest paid Officer, who received contributions, over £60,000 was in the following ranges:-	emoluments, inclu	ding pension
	Number	Number
£70,001 to £80,000 £90,001 to £100,000	1	2
6. EMPLOYEE INFORMATION		
0. EMPEDILE IN ORMATION		
	2022 No.	2021
Average monthly number of full time equivalent persons employed during the year	<b>No.</b> ne 64	<b>No.</b> 62
Average total number of employees employed during the year	69	72
Staff costs were:	£	£
Wages and salaries Social Security costs Pension costs	2,402,836 226,102 230,749	2,487,265 237,475 258,427
	2,859,687	2,983,167
	2,000,007	2,505,10

Included in Pension Costs is a credit of £17,254 (2021 - £2,356, cost) in respect of service charges arising as a result of the change in the accounting for the Scottish Housing Association Pension Scheme (SHAPS).

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

_	- A 15 1	011011			OTO OIL
7	CAIN	ONSAL	E OF H	OUSING	STOCK

	2022	2021
	£	£
Sales proceeds	70,637	243,497
Cost of sales	14,247	1 <i>4</i> 2,198
Gain on sale of housing stock	56,390	101,299

### 8. INTEREST PAYABLE AND SIMILAR CHARGES

	2022	2021
	£	£
On bank loans and overdrafts	1,555,169	1,843,917

2022

## 9. SURPLUS FOR THE YEAR

	2022	2021
Surplus For The Year is stated after charging/(crediting):	£	£
Depreciation - non-current assets	4,793,416	5,031,170
Auditors' remuneration - audit services	12,600	13,104
Operating lease rentals - land & buildings	12,313	12,313
Operating lease rentals - other	9,591	11,702
(Gain) on sale of other non-current assets	56,390	(101,299)

### 10. CORPORATION TAX

The Association is a Registered Scottish Charity and is not liable to United Kingdom Corporation Tax on its charitable activities.

### 11. OTHER FINANCE INCOME / (CHARGES)

	2022	2021
	£	
Unwinding of Discounted Pension Liabilities	(36)	(384)
Net interest on pension obligations	(40,000)	(4,000)
	(40,036)	(4,384)

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

### 12. NON-CURRENT ASSETS

(a) Housing Properties	Housing Properties Held for Letting £	Housing Properties In course of Construction £	Shared Ownership Completed £	Total £
COST				
At 1 April 2021	194,829,809	10,315,618	978,784	206,124,211
Additions	1,203,675	8,710,621	-	9,914,296
Disposals	(265,701)		(23,787)	(289,488)
At 31 March 2022	195,767,783	19,026,239	954,997	215,749,019
DEPRECIATION				
At 1 April 2021	51,878,183	289,000	358,909	52,526,092
Charge for Year	4,628,190	-	16,575	4,644,765
Disposals	(183,842)		(9,540)	(193,382)
At 31 March 2022	56,322,531	289,000	365,944	56,977,475
NET BOOK VALUE				
At 31 March 2022	139,445,252	18,737,239	589,053	158,771,544
At 31 March 2021	142,951,626	10,026,618	619,875	153,598,119

	20	22	2021	
Expenditure on Existing Properties	Component replacement	Improvement	Component replacement	Improvement
	£	£	£	£
Amounts capitalised Amounts charged to the statement of	1,006,028	197,649	563,299	866,958
comprehensive income	3,766,878	-	3,316,702	-

All land and housing properties are heritable.

Additions to housing properties include capitalised development administration costs of £134,845 (2021-£151,202)

The Association's lenders have standard securities over housing property with a carry value of £54,090,351 (2021 - £55,310,836)

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

(b) Other tangible assets	Office Premises	Furniture & Equipment	Commercial Property	Community & Learning Centres	Total
	£	£	£	£	:
COST					
At 1 April 2021	3,205,162	249,853	399,397	1,585,190	5,439,602
Additions	-	33,540	-	100	33,640
At 31 March 2022	3,205,162	283,393	399,397	1,585,290	5,473,242
DEPRECIATION	-				
At 1 April 2021	614,961	179,482	79,748	189,339	1,063,530
Charge for year	68,475	31,924	9,080	39,172	1,003,55
Charge for year	00,475	31,924	9,000	39,172	146,05
At 31 March 2022	683,436	211,406	88,828	228,511	1,212,18
NET BOOK VALUE					
At 31 March 2022	2,521,726	71,987	310,569	1,356,779	4,261,06
At 31 March 2021	2,590,201	70,371	319,649	1,395,851	4,376,072
FIXED ASSET INVESTMEN	Te		<u> </u>		
FIXED ASSET INVESTIMEN	113			2022	202 <sup>-</sup>
				£	1
Subsidiary undertakings				100	100
				100	100

#### **Subsidiary Undertakings**

Thenue Housing Association Limited has the following wholly owned subsidiary undertakings. The registered office of the subsidiaries is 423 London Road, Glasgow, G40 1AG.

	2022		2021	
	Profit /			Profit /
	Reserves	(Loss)	Reserves	(Loss)
	£	£	£	£
Thenue Communities	244,285	-	244,285	5,689
Thenue Housing Services Limited	49,330	(713)	50,043	(741)
Thenue Trust	6,428	(150)	6,398	

14. NEGATIVE GOODWILL		
	2022	2021
	£	£
At 1 April 2021	624,385	651,871
Released during the year to the statement of comprehensive income	(27,200)	(27,486)
At 31 March 2022	597,185	624,385

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

15. RECEIVABLES		
	2022	2021
	£	£
Gross arrears of rent and service charges	712,626	697,292
Less: Provision for doubtful debts	(418,573)	(408,740)
Net arrears of rent and service charges	294,053	288,552
Social housing grant receivable	591,427	678,676
Other receivables	539,916	715,829
Amounts due from group undertakings	5,967	5,039
	1,431,363	1,688,096
16. CASH AND CASH EQUIVALENTS		
	2022	2021
	£	£
Cash at bank and in hand	5,961,758	6,712,515
	5,961,758	6,712,515
AT DAVABLES AMOUNTS FALLING BUE WITHIN ONE VEAD		
17. PAYABLES: AMOUNTS FALLING DUE WITHIN ONE YEAR	2022	2021
	2022 £	2021 £
Bank loans	1,505,314	2,218,201
Trade payables	2,305,514	1,267,662
Rent received in advance	966,126	900,497
Social housing grant in advance	594,490	593,794
Other taxation and social security	9,098	13,709
Liability for past service contributions	476	1,599
Other payables	104,395	103,894
Accruals and deferred income	251,877	269,428
	5,737,290	5,368,784

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

18. PAYABLES: AMOUNTS FALLIN	G DUE AFTER MORE THAN ONE YEAR	
	2022	2021
	£	£
Bank loans	33,873,380	35,006,417
Liability for past service contribution	ons 830	4,720
	33,874,210	35,011,137

2021
£
,201
,312
,764
,341
618
,

The Association has a number of bank loans the principal terms of which are as follows:

	Number of		Material Variable on
	Properties	Interest	Maturity Variable or
Lender	Secured	Rate	(Year) Fixed
Nationwide	15	1.5%	2029 Fixed
Nationwide	17	1.6%	2031 Fixed
Nationwide	16	1.6%	2033 Fixed
Nationwide	32	1.5%	2035 Fixed
Nationwide	7	1.6%	2030 Fixed
Nationwide	11	1.5%	2028 Fixed
Nationwide	34	1.5%	2029 Fixed
Nationwide	51	1.7%	2034 Fixed
Nationwide	44	1.6%	2031 Fixed
Nationwide	18	1.6%	2031 Fixed
Royal Bank of Scotland	63	5.7%	2035 Fixed
Royal Bank of Scotland	51	5.7%	2037 Fixed
Royal Bank of Scotland	220	6.3%	2035 Fixed
Royal Bank of Scotland	110	5.9%	2035 Fixed
Royal Bank of Scotland	223	1.7%	2035 Variable
Royal Bank of Scotland	216	1.9%	2024 Variable
Royal Bank of Scotland	196	1.4%	2025 Variable
THFC	153	2.1%	2031 Fixed

All the Association's bank borrowings are repayable on a monthly or quarterly basis with the principal either being amortised over the term of the loans or repaid at the end of the loan.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS

#### **Scottish Housing Association Pension Scheme**

Thenue Housing Association Limited participates in the Scottish Housing Association Pension Scheme (the Scheme), a multi-employer scheme which provides benefits to some 150 non-associated employers. The Scheme is a defined benefit scheme in the UK.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pensions schemes in the UK.

The last triennial valuation of the Scheme was performed as at 30 September 2018. This valuation revealed a deficit of £121m. A Recovery Plan has been put in place to eliminate the deficit which will run to either 30 September 2022 or 31 March 2023 (depending on funding levels) for the majority of employers, although certian employers have different arrangements.

The Scheme operates on a 'last man standing' basis, meaning that in the event of an employer withdrawing from the Scheme and being unable to pay its share of the debt on withdrawal, then the liability of the withdrawing employer is reapportioned amongst the remaining employer. Therefore in certain circumstances the Association may become liable for the obligations of a third party.

The latest accounting valuation was carried out with an effective date of 30 September 2021. The liability figures from this valuation were rolled forward for accounting year-ends from the following 31 March 2022 to 28 February 2023 inclusive

The liabilities are compared, at the relevant accounting date, with the company's fair share of the scheme's total assets to calculate the company's net defict or surplus.

## Present values of defined benefit obligation, fair value of assets and defined benefit asset / (liability)

	2022	2021	2020
	£	£	£
Fair value of plan assets	21,695,000	20,597,000	18,223,000
Present value of defined benefit obligation	21,870,000	22,740,000	18,639,000
Defined benefit asset / (liability) to be recognised	(175,000)	(2,143,000)	(416,000)

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS (continued)

**Scottish Housing Association Pension Scheme (continued.)** 

## Reconciliation of opening and closing balances of the defined benefit obligation

	2022	2021
	£	£
Defined benefit obligation at the start of period	22,740,000	18,639,000
Current service cost	225,000	183,000
Expenses	20,000	18,000
Interest expense	487,000	443,000
Contributions by plan participants	103,000	109,000
Actuarial losses (gains) due to scheme experience	526,000	(8,000)
Actuarial losses (gains) due to changes in demographic assumptions	71,000	-
Actuarial losses (gains) due to changes in financial assumptions	(1,823,000)	3,699,000
Benefits paid and expenses	(479,000)	(343,000)
Defined benefit obligation at the end of period	21,870,000	22,740,000

## Reconciliation of opening and closing balances of the fair value of plan assets

	2022	2021
	£	£
Fair value of plan assets at start of period	20,597,000	18,223,000
Interest income	447,000	439,000
Experience on plan assets (excluding amounts included in interest income)	•	
gain (loss)	202,000	1,424,000
Contributions by the employer	825,000	745,000
Contributions by plan participants	103,000	109,000
Benefits paid and expenses	(479,000)	(343,000)
Fair value of plan assets at the end of period	21,695,000	20,597,000

The actual return on the plan assets (including any changes in share of assets) over the period ended 31 March 2022 was £649,000

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

## 20. RETIREMENT BENEFIT OBLIGATIONS (coninued)

**Scottish Housing Association Pension Scheme (continued.)** 

Defined bene	efit costs	recognised	in the	statement	of	comprehensive
income						

income	2022 £	2021 £
Current service cost	225,000	183,000
Expenses	20,000	18,000
Net interest expense	40,000	4,000
Defined benefit costs recognised in statement of comprehensive income	285,000	205,000
Defined benefit costs recognised in the other comprehensive income		
	2022	2021
	£	£
Experience on plan assets (excluding amounts included in interest income) -		
gain /(loss)	202,000	1,424,000
Experience gains and losses arising on plan liabilities - gain /(loss)  Effects of changes in the demographic assumptions underlying the present	(526,000)	8,000
value of the defined benefit obligations - gain /(loss)  Effects of changes in the financial assumptions underlying the present value	(71,000)	-
of the defined benefit obligations - gain / (loss)	1,823,000	(3,699,000)
Total actuarial gains and losses (before restriction due to some of the surplus not being recognisable) - gain / (loss)	1,428,000	(2,267,000)
Effects of changes in the amount of surplus that is not recoverable (excluding amounts included in interest cost) - gain / (loss)	-	-
Total amount recognised in other comprehensive income - gain/ (loss)	1,428,000	(2,267,000)

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS (continued)

#### Scottish Housing Association Pension Scheme (continued.)

#### **Assets**

	2022	2021	2020
	£	£	£
Absolute Return	995,000	1,015,000	1,119,000
Alternative Risk Premia	896,000	826,000	1,461,000
Corporate Bond Fund	1,371,000	1,554,000	1,332,000
Credit Relative Value	696,000	594,000	438,000
Distressed Opportunities	778,000	704,000	333,000
Emerging Markets Debt	808,000	830,000	648,000
Global Equity	4,289,000	3,186,000	2,506,000
Infrastructure	1,354,000	1,150,000	1,074,000
Insurance-Linked Securities	455,000	430,000	489,000
Liability Driven Investment	5,249,000	4,952,000	4,799,000
Long Lease Property	625,000	478,000	445,000
Net Current Assets	70,000	153,000	138,000
Over 15 Year Gilts	9,000	10,000	231,000
Private Debt	546,000	485,000	361,000
Property	562,000	369,000	339,000
Risk Sharing	707,000	736,000	577,000
Secured Income	1,159,000	1,132,000	1,011,000
Liquid Credit	139,000	356,000	478,000
Opportunistic Illiquid Credit	719,000	527,000	444,000
High Yield	211,000	540,000	-
Opportunistic Credit	76,000	563,000	-
Currency Hedging	(79,000)	-	-
Cash	60,000	7,000	
Total assets	21,695,000	20,597,000	18,223,000

None of the fair values of the assets shown above include any direct investment in the Association's own financial instruments or any property occupied by, or other assets used by the Association.

#### **Key Assumptions**

	2022	2021	2020
Discount Rate	2.8%	2.2%	2.4%
Inflation (RPI)	3.6%	3.3%	2.6%
Inflation (CPI)	3.2%	2.9%	1.6%
Salary Growth	4.2%	3.9%	2.6%
	75% of	75% of	75% of
	maximum	maximum	maximum
Allowance for commutation of pension for cash at retirement	allowance	allowance	allowance

The mortality assumptions adopted at 31 March 2022 imply the following life expectancies:

### Life expectancy at age 65

	years
	(years)
Male retiring in 2022	21.6
Female retiring in 2022	23.9
Male retiring in 2042	22.9
Female retiring in 2042	25.4

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

21.	$\mathbf{n}$		ED	D		INI	$\mathbf{c}$	11/	
41.	וע	36	ᄗ	м	ᄓ	ши	υU	414	

	Social Housing Grants £	Other Housing Grants £	Non Housing Grants £	Total £
Capital grants received At 1 April 2021 Additions in the year Eliminated on disposal	121,687,848 4,898,626 (170,147)	2,831,299 - (9,719)	1,592,017 - -	126,111,164 4,898,626 (179,866)
At 31 March 2022	126,416,327	2,821,580	1,592,017	130,829,924
Amortisation At 1 April 2021 Amortisation in year Eliminated on disposal	29,834,119 2,409,511 (120,004)	1,164,974 63,326 (8,302)	230,088 37,450	31,229,181 2,510,287 (128,306)
At 31 March 2022	32,123,626	1,219,998	267,538	33,611,162
Net book value At 31 March 2022	94,292,701	1,601,582	1,324,479	97,218,762
At 31 March 2021	91,853,729	1,666,325	1,361,929	94,881,983
This is expected to be released to the St	atement of Compre	ehensive Incom	e in the followir <b>2022</b> £	ng years: <b>2021</b> £
Amounts due within one year Amounts due in more than one year			2,510,287 94,708,475	2,499,841 92,382,142
			97,218,762	94,881,983
22. SHARE CAPITAL				
Shares of £1 each, issued and fully pa	aid		2022 £	2021 £
At 1 April Issued in year			97 6	143 4
Cancelled in year  At 31 March			(16) 87	<u>(50)</u> 97

Each member of the Association holds one share of £1 in the Association. These shares carry no rights to dividend or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

23.	CASH FLOWS				
	Reconciliation of net cash flow to movement in net debt	£	2022 £	£	2021 £
	(Decrease) / increase in cash Cashflow from change in net debt	(750,757) 1,845,924	L	2,125,966 1,224,414	£
	Movement in net debt during the year Net debt at 1 April		1,095,167 (30,512,103)		3,350,380 (33,862,483)
	Net debt at 31 March		(29,416,936)		(30,512,103)
	Analysis of changes in net debt	At 01 April 2021		Other Changes	At 31 March 2022
	Cash and cash equivalents	<b>£</b> 6,712,515	£ (750,757)	£	<b>£</b> 5,961,758
			\		5,901,756
	Debt: Due within one year  Due after more than one year	6,712,515 (2,218,201) (35,006,417)	(750,757)	(1,133,037) 1,133,037	5,961,758
	Debt: Due within one year	6,712,515 (2,218,201)	(750,757)	, , , ,	5,961,758 (1,505,314)
24.	Debt: Due within one year Due after more than one year Net debt	6,712,515 (2,218,201) (35,006,417)	(750,757) 1,845,924	, , , ,	5,961,758 (1,505,314) (33,873,380)
24.	Debt: Due within one year  Due after more than one year  Net debt	6,712,515 (2,218,201) (35,006,417) (30,512,103)	(750,757) 1,845,924 - 1,095,167	, , , ,	5,961,758 (1,505,314) (33,873,380)

The above commitments will be financed by a mixture of public grant, private finance and the Association's own resources.

25.	COMMITMENTS UNDER OPERATING LEASES		
		2022	2021
		£	£
	At the year end, the total minimum lease payments under non-cancellable operating leases were as follows:		
	Other		
	Expiring later than one year and not later than five years	21,093	36,665

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

## 26. DETAILS OF ASSOCIATION

The Association is a Registered Society registered with the Financial Conduct Authority and is domiciled in Scotland.

The Association's principal place of business is 423 London Road, Glasgow, G40 1AG, .

The Association is a Registered Social Landlord and Scottish Charity that owns and manages social housing property in Glasgow.

#### 27. BOARD OF MANAGEMENT MEMBER EMOLUMENTS

Board of Management members received £228 (2021 - £0) in the year by way of reimbursement of expenses. No remuneration is paid to Board of Management members in respect of their duties to the Association.

28. PROVISIONS FOR LIABILITIES AND CHARGES		
	2022	2021
	£	£
Furniture and Flooring Replacement		
At 1 April	310,074	311,367
Increase / (decrease) in provision	(15,404)	(1,293)
At 31 March	294,670	310,074
29. HOUSING STOCK		
The number of units of accommodation in management	2022	2021
at the year end was:-	No.	No.
General needs	2,960	2,960
Supported housing	113	113
Shared ownership	48	50
	3,121	3,123
	5,121	0,120

Supported housing units comprise 14 self contained flats (2021: 14 self contained flats) plus 99 bedspaces (2021: 99 bedspaces) within 19 non self contained properties (2021: 19 non self contained properties). Bedspaces within non self contained properties are counted as units.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 30. RELATED PARTY TRANSACTIONS

Members of the Board of Management are related parties of the Association as defined by Financial Reporting Standard 102.

Any transactions between the Association and any entity with which a Board of Management member has a connection with is made at arm's length and is under normal commercial terms.

Transactions with Board of Management members (and their close family) were as follows:

	2022	2021
	£	£
Rent received from tenants on the Board of Management and their		
close family members	18,134	27,980
Factoring charges received from factored owners on the Board of		
Management and their close family members	-	400

At the year end total rent arrears owed by the tenant members on the Board of Management (and their close family) were £381 (2021 - £191).

Members of the Board of Management who are tenants

5

4

#### **31 CONTINGENT LIABILITY**

The Trustees of The Pension Trust (The Trust) has completed a review of the changes made to the benefit structures of the Scottish Housing Association Defined Benefit Schemes within the Trust. The result of this review is that, in some cases, it is unclear whether changes were made to scheme benefits in accordance with the Trust's governing documentation.

The Trustee has been advised to seek direction from the Court on the effect of these changes. This process is ongoing and is unlikely to be resolved until late 2024 at the earliest.

The Pension Trust have not made their legal advice available and the likelihood of success is currently unknown. For multi-employer schemes, the Trustee is unable to provide the estimated potential additional liability at an individual employer level as this is as yet unknown. Furthermore due to the complexities in relation to back payments, transfers, deaths and orphan liabilities, etc., it may not be possible to ascertain an accurate split by individual employers until after the court ruling, when the scope of any rectification work, should this be required, becomes known. As a result, no provision has therefore been included in the financial statements but the Association does have a contingent liability.